

Harris County Emergency Services District No. 9
Pro Forma Operating and Capital Budgets
Year Ending December 31, 2017

OPERATING REVENUE

Ambulance Collections	\$	5,000,000
Dispatch Fees		20,000
Interest on Investments		100,000
Jersey Village Radio Contract		15,000
Property Taxes (see Note 1)		17,860,000
Sales Taxes		25,000,000
		25,000,000
Total Operating Revenue	\$	47,995,000

OPERATING EXPENSES

Audit Fees	\$	20,000
Bookkeeping		45,000
Commissioner Fees		15,000
Election Expenses (Notices, workers, etc.)		0
Employee Health Insurance		40,000
Employee Tuition Reimbursement Program		6,000
Fire and Ambulance Service (CFVFD)		28,934,689
Harris County Appraisal District Fees		150,000
Insurance and Surety Bonds		175,000
Legal Fees - Administrative		95,000
Legal Fees (Election)		0
Legal Notices		5,000
Legislative Services		1,000
License/Maintenance Radio System		300,000
Long-Range Planning		0
Other		15,000
Payroll		150,000
Payroll Taxes		30,000
Printing and Office Supplies		5,000
Professional Consultants		600,000
Sales Tax Monitoring		25,000
Travel and Conferences		25,000
Texas County and District Retirement System		20,000
Utilities		40,000
Website/Community Outreach		10,000
		10,000
Total Operating Expenses	\$	30,706,689
Excess of Operating Revenue over Expenses	\$	17,288,311

CAPITAL EXPENDITURES

Apparatus/Vehicles - Medic	\$	1,510,000
Fire Station Construction (Stations 2, 7, 9 and 13) (see Note 2)		25,000,000
Real Estate Acquisition		500,000

Capital Expenditures (Equipment and Tech)

Carryover from 2016:

Airpac Upgrades	250,000
eViews Pre-emption	600,000
IT Infrastructure	150,000
PSBB Modems	240,000
Wave/LMR Interface	250,000

Planned for 2017:

Aerial FLIR/Video	20,000
Building Remodeling - A/C Upgrades	100,000
EOC Upgrade	100,000
FF Accountability	250,000
Fire Boat	150,000
IT Infrastructure	350,000
LED Station Signs	84,000
Phone System	750,000
PIO Sound System	10,000
Station Alerting	780,000
Tower Cameras	17,000
Video/Training Conferencing	360,000

Total Capital Expenditures \$ 31,471,000

PLANNED RESERVES

Apparatus Reserve	\$	750,000
Construction Reserve		11,000,000
Equipment Reserve		1,500,000
Operating Reserve - One Year		22,860,000

Total Planned Reserves \$ 36,110,000

CASH RECAP

Total Capital Expenditures	\$	31,471,000
Total Planned Reserves		36,110,000

Total Cash Needed \$ 67,581,000

2017 Projected Operating Surplus	\$	17,288,311
Required Cash from Prior Years Reserves		50,292,689

Total Cash Sources \$ 67,581,000

Notes:

- 1 Based on 2016 HCAD Certified Tax Rolls at the Effective Tax Rate, at a 95% Collection Rate.
- 2 These projects were planned to begin in 2016 but will actually carryover from 2016 and commence construction in 2017.