

**Harris County Emergency Services District No. 9**  
**Pro Forma Operating and Capital Budgets**  
**Year Ending December 31, 2018**

**OPERATING REVENUE**

Ambulance Collections	\$	5,000,000
Dispatch Fees		20,000
Interest on Investments		100,000
Jersey Village Radio Contract		15,000
Property Taxes (see Note 1)		18,689,034
Sales Taxes		27,500,000
		27,500,000
<b>Total Operating Revenue</b>	<b>\$</b>	<b>51,324,034</b>

**OPERATING EXPENSES**

Audit Fees	\$	20,000
Bookkeeping		45,000
Commissioner Fees		15,000
Election Expenses (Notices, workers, etc.)		75,000
Employee Health Insurance		40,000
Employee Tuition Reimbursement Program		6,000
Fire and Ambulance Service (CFVFD)		28,888,631
Harris County Appraisal District Fees		150,000
Insurance and Surety Bonds		175,000
ISO Remediation		1,000,000
Legal Fees - Administrative		95,000
Legal Fees (Election)		45,000
Legal Notices		5,000
Legislative Services		1,000
License/Maintenance Radio System		325,000
Long-Range Planning		250,000
Other		15,000
Payroll		180,000
Payroll Taxes		30,000
Printing and Office Supplies		5,000
Professional Consultants		400,000
Sales Tax Monitoring		25,000
Travel and Conferences		25,000
Texas County and District Retirement System		20,000
Utilities		40,000
Website/Community Outreach		5,000
		5,000
<b>Total Operating Expenses</b>	<b>\$</b>	<b>31,880,631</b>
<b>Excess of Operating Revenue over Expenses</b>	<b>\$</b>	<b>19,443,403</b>

## CAPITAL EXPENDITURES

Apparatus/Vehicles - Medic	\$	1,100,000
Fire Station Construction (Station 14 (see Note 2))		6,000,000
Real Estate Acquisition		2,000,000
Facilities modifications		4,500,000

### Capital Expenditures (Equipment and Tech)

#### Carryover from 2017:

PSBB Modems		225,000
Wave/LMR Interface		250,000
Aerial FLIR/Video		20,000
EOC upgrade		100,000
FF Accountability		250,000
Fire Boat		150,000
IT Network Infrastructure (Legacy switch replacement)		225,000
LED Station Signs		84,000
Video/Training Conferencing		360,000

#### Planned for 2018:

Document Management System		750,000
Fire Field Upgrades (Roads, drainage, lighting)		300,000
Drager Burn Building		450,000
UHF repeater replacement		75,000
System Backup Upgrades		65,000
Patch Management Software		6,500
Replacement Help Desk Software		4,500
Fitness equipment all stations		18,000
Gear Washer		100,000
Cascade Systems (2 new stations, and 2 replacement)		180,000

**Total Capital Expenditures** \$ 17,213,000

## PLANNED RESERVES

Apparatus Reserve	\$	1,000,000
Construction Reserve		6,000,000
Equipment Reserve		1,500,000
Operating Reserve - One Year		30,000,000

**Total Planned Reserves** \$ 38,500,000

## CASH RECAP

Total Capital Expenditures	\$	17,213,000
Total Planned Reserves		38,500,000

<b>Total Cash Needed</b>	<b>\$ 55,713,000</b>
2018 Projected Operating Surplus	\$ 19,443,403
Required Cash from Prior Years Reserves	<u>36,269,597</u>
<b>Total Cash Sources</b>	<b><u>\$ 55,713,000</u></b>

**Notes:**

- 1 Based on 2017 HCAD Certified Tax Rolls at the Effective Tax Rate, at a 95% Collection Rate.
- 2 These projects were planned to begin in 2017 but will actually carryover to 2018.